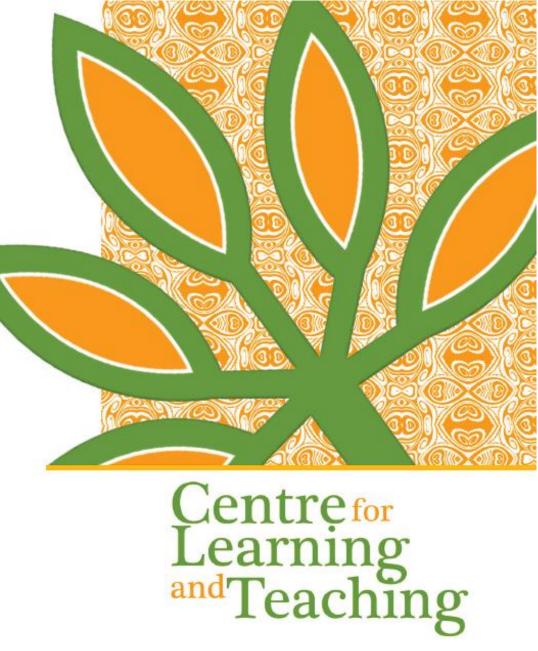
Operational Plan 2021-2022



Strategic objective	CLT Action Plan	CLT Steps to be taken	CLT Timeframe and person responsible
1 Provide all students with transformative educational	Offer Literacy & Numeracy programs that provide foundational academic preparation and support for students.	 Continue offering academic writing skills open session for students including APA referencing sessions. Offer English writing course at different levels to students 	Yearly CLT Director Literacy skills coordinator
experiences that achieve DWU's graduate	Offer academic writing skills programs for students	 Update CLT website with Writing lab and Numeracy pages with resources Prepare and offer numeracy skills programs for students. Collaborate with MCS/IS for Pi Day. 	Yearly Numeracy skills coordinator
attributes and are consistent with its core values	A variety of professional, personal and lifelong learning skills programs that support ethics, leadership, workplace linkages and global citizenship for students to become graduates of influence.	 Prepare and offer a digital citizenship course for students Prepare and offer Public speaking, CV writing, ePortfolio and Letter writing, E-mail etiquette workshops. Prepare and undertake the study to better understand 	2021 ongoing CLT Director, Student enrichment program coordinator
	Undertake the research in area of student's learning style and various learning experiences	students' needs in terms of learning and modes of delivery	CLT Staff collab with Center for Social Research
2 Increase innovation in teaching and	Implement Online Learning Policy, to define procedures and responsibilities and student support in online study.	Develop a set of guidelines for lecturer and student responsibilities and expectations in online courses specific to program needs.	2021 ongoing CLT Director
learning to deliver pedagogically sound and	Assist FL program delivery through variety of teaching and learning models that support different types of e-learning (e.g., blended block model.)	• Prepare and offer workshops for FL staff to discuss ideas and experiences to redesign FL programs for other deliveries.	2021 CLT Director
efficient programs	Improved processes for e-learning technology selection and support that balances the need for flexibility and	 Create a technology sandbox for academics to explore innovative/creative ways to integrate technology into learning and teaching. 	2022 CLT Director, Moodle Admins & ICT.

	responsiveness with consistency and ease of use for learners and faculty.	 Improve processes and evaluation criteria for technology selection 	2021 ongoing CLT Director Online
	Increased use of blended and online options to address growing demand for flexible access.	 Develop resources to help academics to integrate e- learning tools for creating active learning and experiential learning environments. Provide an online webinar/workshop on Instructional design 	Instructional Designer
	Implement the 'Video Studio'.	• Procure video recording equipment. Develop processes, resources and a support model for the use of the video studio.	2021 CLT Director with ICT
	Faculty specific tactical plans for the implementation of online learning that meets faculty's needs guided by the online learning policy.	• Collaborate with Deans to identify needs and develop resources and processes to support faculty full online learning implementation.	2021 / ongoing CLT Director with Deans
	Implement the Technology Integration Matrix (TIM) for academic staff	 Provide ongoing workshops to enhance Moodle skills Prepare and offer workshop on 'technology integration matrix (TIM)' to review use of technology including Moodle features based on characteristics of learning environment. 	2021 CLT Staff
Intensify research and knowledge	Promote scholarship of teaching and learning to encourage staff to practice research-based teaching	Offer easy access to scholarship of teaching and learning resources through CLT Web page	2021 / ongoing CLT Director and Web admin
exchange	Assist staff in developing writing for publishing skills	 Offer seminars on scholarship of teaching and learning 	CLT Director and DWU senior academics
	Assist staff in developing their research skills	• Prepare and offer programs and workshop on various aspects of research	Ongoing in cooperation with VPRHD / Director CSR

	Research the digital competency of staff and students and provide programs to enhance technology in learning and teaching process	 Publish two articles on DevPolicy Blog on online learning approaches and challenges 	CLT Director with Director CSR
	Participate in the building of knowledge on students' needs and their employability	 Prepare and undertake study into PNG market needs and DWU student's employability Explore possibilities of developing Career Pathway documents for programs. 	Ongoing CLT Staff 2021-22 CLT Director in collaboration with Deans
4 Increase productive partnerships	Build and nurture good working relationship with all Faculties and Divisions across all DWU Campuses	 Close cooperation with Dean, Divisional Heads and VPs in all DWU campuses 	2021 CLT Director 2021 CLT
	Explore possibilities of establishing partnerships with national and international institutions to enhance CLT staff competencies and abilities	 Search for possible partners and develop beneficial partnerships nationally and internationally Renew the VSA partnership agreement. 	Director in cooperation with Director of Partnerships
	Adhere to International Quality standards and practices on online course design and assessment	 Explore possibilities of Quality Matters membership. To allow implementation of QM Framework on online courses. Explore possible Instructional Design training under membership benefits. 	2021-22 CLT Director in cooperation with VPQA
	Explore possibilities of staff exchange for enhancing staff professional experiences	 Search for opportunities for staff exchange for enhancing professional experiences Explore possibilities of Graduate Alumni Talks/Webinars via online channels. 	2021 CLT Director
5 Enhance staff	Promote ongoing professional development	Promote self-reflective evaluation methods	2021 /ongoing CLT Director
capabilities	Encourage staff to embrace numerous opportunities for professional development, including e-opportunities (webinars, podcasts, online courses, etc.)	 Search and share with wider DWU community opportunities for professional development Review appraisal procedures and encourage embedding professional development into yearly appraisal process 	2021 / ongoing CLT Director and Staff

Enhance CLT staff capabilities for online pedagogy	 CLT staff to participate in TEL MOOC and BLP online program in online pedagogy Recommend CLT Staff for Moodle Course Designer and technology integration courses. 	with Director ICT & Director HR
	and teemology integration courses.	2021-2022 CLT Staff 2021 – ongoing
Academic mentorship especially to junior academics	 Implement approved staffing structure Promote self-reflective evaluation methods Prepare and offer mentorship program for young 	CLT Director and Staff 2021 CLT
Promoting academic leadership among all faculty members	academics	Director w/ HR Director
	 Prepare and offer academic leadership programs for all faculty members Offer programs on optimizing effectiveness and staff 	2021-2022 CLT Director with Senior
	wellbeing	academics
Learning and Teaching Committee functions	•Reporting to LTC on CLT functions and seeking advice and direction from the Committee	2021 / ongoing CLT Director and LTC Members
Exploring and employing expertise of senior academics in programs for junior staff	 Seeking assistance from senior staff in offering various professional development programs 	2021 / ongoing CLT Director
Encourage initiatives leading to self- or peer assisted learning Through training support work of faculty	•Initiate and promote student and staff peer groups to enhance learning	2021 / ongoing
academic committees	 Prepare and offer programs to optimize effectiveness of faculty academic committees 	2021 / ongoing CLT Director
Effective use of available resources, including staff and time	•Explore new ways to optimize offering of common programs	2021 / ongoing CLT Director CLT Staff Ongoing CLT
	Promoting academic leadership among all faculty members Learning and Teaching Committee functions Exploring and employing expertise of senior academics in programs for junior staff Encourage initiatives leading to self- or peer assisted learning Through training support work of faculty academic committees Effective use of available resources,	academics Promoting academic leadership among all faculty members Prepare and offer mentorship program for young academics Prepare and offer academic leadership programs for all faculty members Prepare and offer academic leadership programs for all faculty members Offer programs on optimizing effectiveness and staff wellbeing Learning and Teaching Committee functions Exploring and employing expertise of senior academics in programs for junior staff Encourage initiatives leading to self- or peer assisted learning Through training support work of faculty academic committees Promote self-reflective evaluation methods Prepare and offer academic leadership programs for all faculty members Offer programs on optimizing effectiveness and staff wellbeing Preporting to LTC on CLT functions and seeking advice and direction from the Committee Seeking assistance from senior staff in offering various professional development programs Initiate and promote student and staff peer groups to enhance learning Prepare and offer programs to optimize effectiveness of faculty academic committees Prepare and offer programs to optimize effectiveness of faculty academic committees Effective use of available resources, Explore new ways to optimize offering of common

		Develop and offer teaching resources that could be used in various programs (for example, materials on Academic Integrity, English grammar, etc)	CLT staff
7 Financial sustainability and stability	Demonstrate financial accountabilities	Due care is taken to account for any financial spending	2021 / ongoing CLT Director CLT Staff
	Generate income through consultancies or short courses	Prepare and write proposals for corporate training and offer income generating programs or courses or even Moodle training to other institutions.	2021-2022 / ongoing CLT Staff
	Explore possibility of employing volunteers	Liaise with Director of Partnership to employ volunteers to assist in CLT functions	CLT Director in cooperation with Director of
	Promote green computing and financial responsibilities	Prepare and offer awareness on green computing and financial responsibilities	Partnerships 2019 / ongoing CLT Staff